

Chapter Title: The Context of This Report

Book Title: Behavioral Fitness and Resilience Book Subtitle: A Review of Relevant Constructs, Measures, and Links to Well-Being Book Author(s): Sean Robson and Nicholas Salcedo Published by: RAND Corporation

Stable URL: https://www.jstor.org/stable/10.7249/j.ctt14bs379.7

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This report is one of a series designed to support Air Force leaders in promoting resilience among Airmen, its civilian employees, and Air Force family members. The research sponsors requested that RAND assess the current resilience-related constructs and measures in the scientific literature and report any evidence of initiatives that promote resilience across a number of domains. We did not limit our search to research conducted in military settings or with military personnel, as Air Force leaders sought the potential opportunity to apply the results of these studies to a population that had not yet been addressed (i.e., Airmen). Further, many Air Force services support Air Force civilians and family members, and thus the results of civilian studies would apply to these populations.

This study adopts the Air Force definition of resilience: "the ability to withstand, recover and/or grow in the face of stressors and changing demands," which we found to encompass a range of definitions of resilience given throughout the scientific literature.² By focusing on resilience, the armed forces aim to expand their care to ensure the wellbeing of military personnel and their families through preventative measures and not by just treating members after they begin to experience negative outcomes (e.g., depression, anxiety, insomnia, substance abuse, post-traumatic stress disorder, or suicidal ideation).

Admiral Michael Mullen, Chairman of the Joint Chiefs of Staff from 2007 to 2011, outlined the concept of Total Force Fitness (TFF) in a special issue of the journal *Military Medicine*: "A total force that has achieved total fitness is healthy, ready, and resilient; capable of meeting challenges and surviving threats" (Mullen, 2010, p. 1). This notion of "fitness" is directly related to the concept of resilience. The same issue of *Military Medicine* also reflected the collective effort of scholars, health professionals, and military personnel, who outlined eight domains of TFF: medical, nutritional, environmental, physical, social, spiritual, behavioral, and psychological. This framework expands on the traditional conceptualization of resilience by looking beyond the psychological realm to also emphasize the mind-body connection and the interdependence of each of the eight domains.

The research sponsors requested that RAND adopt these eight fitness domains as the organizing framework for our literature review. We followed this general framework,

¹ Adapted from Meadows and Miller, forthcoming.

² The Air Force adopted this definition, which was developed by the Defense Centers of Excellence for Psychological Health and Traumatic Brain Injury (DCoE, 2011).

although in some cases we adapted the scope of a domain to better reflect the relevant research. Thus, this study resulted in eight reports, each focusing on resilience-related research in one of the TFF domains, but we note that not all of these domains are mutually exclusive. These eight reports define each domain and address the following interrelated topics:

- medical: preventive care, the presence and management of injuries, chronic conditions, and barriers and bridges to accessing appropriate quality health care (Shih, Meadows, and Martin, 2013)
- nutritional: food intake, dietary patterns and behavior, and the food environment (Flórez, Shih, and Martin, 2014)
- environmental: environmental stressors and potential workplace injuries and preventive and protective factors (Shih, Meadows, Mendeloff, and Bowling, forthcoming)
- physical: physical activity and fitness (Robson, 2013)
- social: social fitness and social support from family, friends, coworkers/unit members, neighbors, and cyber communities (McGene, 2013)
- spiritual: spiritual worldview, personal religious or spiritual practices and rituals, support from a spiritual community, and and spiritual coping (Yeung and Martin, 2013)
- behavioral: health behaviors related to sleep and to drug, alcohol, and tobacco use (Robson and Salcedo, 2014)
- psychological: self-regulation, positive and negative affect, perceived control, self-efficacy, self-esteem, optimism, adaptability, self-awareness, and emotional intelligence (Robson, 2014).

These reports are not intended to be comprehensive reviews of the entire literature within a domain. Rather, they focus on those studies that consider the stress-buffering aspects of each domain, regardless of whether the term *resilience* is specifically used. This expanded the scope of the reviews to include a broader range of studies and also allowed for differences in the terminology used across different disciplines (e.g., stress management, hardiness). We sought evidence both on the main effects of resilience factors in each domain (i.e., those that promote general well-being) and on the indirect or interactive effects (i.e., those that buffer the negative effects of stress).

Because the Air Force commissioned this research to specifically address individuals' capacity to be resilient, and thus their well-being, our reports do not address whether or how fitness in each of the eight TFF domains could be linked to other outcomes of interest to the military, such as performance, military discipline, unit readiness, personnel costs, attrition, or retention. Those worthy topics were beyond the scope of this project.

Some other important parameters shaped this literature review. First, across the study, we focused on research from the past decade, although older studies are included, particularly landmark studies that still define the research landscape or where a particular

line of inquiry has been dormant in recent years. Second, we prioritized research on adults in the United States. Research on children was included where particularly germane (e.g., in discussions of family as a form of social support), and, occasionally, research on adults in other Western nations is referenced or subsumed within a large study. Research on elderly populations was generally excluded. Third, we prioritized literature reviews, meta-analyses, and on-going bodies of research over more singular smaller-scale studies.

The search for evidence on ways to promote resilience in each domain included both actions that individuals could take as well as actions that organizations could take, such as information campaigns, policies, directives, programs, initiatives, facilities, or other resources. We did not filter out evidence related to Air Force practices already under way, as the Air Force was interested both in research related to existing practices and in research that might suggest new paths for promoting resilience. Our aim was not to collect examples of creative or promising initiatives at large but to seek scholarly publications assessing the stress-buffering capacity of initiatives. Thus, in general, this collection of reviews does not address initiatives that have not yet been evaluated for their effect.

Building on the foundation of the eight reports that assess the scientific literature in each domain, RAND prepared an overarching report that brings together the highlights of these reviews and examines their relevance to current Air Force metrics and programs. That ninth report, *Airman and Family Resilience: Lessons from the Scientific Literature,* provides a more in-depth introduction to resilience concepts and research, presents our model of the relationship between resilience and TFF, documents established and emerging Air Force resiliency efforts, and reviews the Air Force metrics for tracking the resiliency of Air Force personnel and their families. By comparing the information we found in the research literature to Air Force practices, we were able to provide recommendations to support the development of initiatives to promote resilience across the Air Force. Although the overview report contains Air Force–specific recommendations that take into account all eight domains and existing Air Force practices, some are applicable to the military more generally and are highlighted at the end of this report.

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